Role of planners

Lucia Dobrucká
Luleå University of Technology, Sweden
Sun Tzu

Five principles for victory

what   Heaven (balance, cyclical changes)
when, where   Earth (non-controllable aspects)
who   Generals (subjective dimension)
how   Laws (controllable aspects)
why   Tao (purpose, values, evolution)

Strategic configuration of power
interrelationships between principles
Planning vs. Sun Tzu

technical/communicative rationality

post-positivist complexity

ancient strategic wisdom

Why? meaning

What? planning as philosophy plans, projects

Why? restoring cities

What? plans, projects, objectives

Who? owners politicians institutions

When/Where? analyses

How? procedures, means

Why? purpose, values, motives

What? balanced development cyclical changes

Who? subjective dimension of human minds

When/Where? non-controllable context and objective reality

Why? power

Who? stakeholders

When/Where? regional context complexity

How? controllable aspects

Why? network

people in charge

feasibility
Role of planners

Planners as *Leaders* (who)

self-development of planners
- ability to identify context
- focus on feasibility
- soft personal skills
‘If one who finds that majority of factors favour him well be victorious while one who has found few factors favour him will be defeated, what about someone who finds no factors in his favour?‘

Lucia Dobrucká
ldobrucka@gmail.com